Child Safe Standards Risk Register

School name:	Katandra Berendale School (interim name) – all campuses	Responsible staff member:	Principal
Date endorsed:	August 2022	Endorsed by:	Principal
Next review date:	Term 1, 2023 - post operational commencement of merger	File location:	

RISK TITLE AND DESCRIPTION	RISK	ASSESSMENT	EXISTING CONTROLS	CONTROLS ASSESSMENT	NEW TREATMENTS AND WHO IS RESPONSIBLE?	BY WHEN?
Provide a risk title and short description.	Describe the causes of the child safety risk.	Describe the consequences for children if the child safety risk happens	Describe the existing child safety and wellbeing controls you have in place to mitigate the child safety risk	Taken together, are the controls adequate to reduce the risk and harms to a tolerable level?	If controls need to be strengthened, describe any new controls you will implement to mitigate the child safety risk and who is responsible for the new treatments?	When will this bodone?
Child Safe Standard	1 - Aboriginal cultural safety	1				
Risk Title: Culturally safe environments Description: There is a risk that the school fails to establish a culturally safe environment in which the diverse and unique identities and experiences of Aboriginal children and students are respected and valued Risk type: Situational, Organisational		Aboriginal students are less likely to trust school staff which may result in them being less likely to report abuse by adults or peers, and make them more vulnerable to harm Aboriginal students do not feel welcome, safe, respected or valued for their diverse and unique identifies which may result in them being less likely to report abuse by adults or peers and make them more vulnerable to harm Physical and psychological harm as a result of child abuse	Our Child Safety and Wellbeing Policy outlines the controls in place to establish a culturally safe environment and is implemented Our Action Plan for Aboriginal Learning, Wellbeing and Safety outlines the measures we have in place to maintain an inclusive and culturally safe school for Aboriginal children and students Other documents that address Aboriginal cultural safety include: Student Wellbeing and Engagement Policy Bullying Prevention Policy Inclusion and Diversity Policy Department of Education and Training's Koorie Education Policy Controls to address racism, discrimination and bullying are outlined in the Bullying Prevention Policy and the Student Wellbeing and Engagement Policy. Cultural safety is included in our Respectful Relationships teaching program Regular staff meeting discussion point regarding inclusive school environment and engagement with Aboriginal community Campfire conversations held with regional and community members to discuss culturally inclusive environment and potential barriers to education Acknowledgement of country at all meetings and school events	Yes	All staff at both campuses complete Community Understanding and Safety Training (Principal) Investigate possible artwork and connections in the entry of the school as part of merger process (Principal) Promote Aboriginal Culture and awareness across school through literacy, special events (Principal)	Term 1, 2023 Term 1, 2023
Child Safe Standard	2 - School leadership, gover	nance and culture				
Risk Title: Leadership, governance and culture Description: There is a risk that child safety and wellbeing is not embedded in the school's leadership, governance and culture Risk type: Organisational, Propensity	Child safety is not prioritised Decision-making power concentrated in one individual Unclear accountabilities Staff and volunteers are unaware of the school's expectations relating to their conduct and role in supporting child safety and wellbeing Culture of secret keeping Poor management of conflicts of interest Lack of leadership on child safety	Increased risk of child abuse occurring, remaining undetected and not being responded to appropriately because the school does not have a culture of child safety and reporting of child safety incidents or concerns Increased risk of child abuse occurring, remaining undetected and not being responded to appropriately because staff and volunteer roles and responsibilities are not clear Poor practices and understanding of information sharing obligations may result in	Our Child Safety and Wellbeing Policy outlines the controls in place to ensure a child safe culture is embedded across the school and is implemented Our Child Safety Code of Conduct is adopted and actively enforced by school leadership. Inconsistent staff, contractor or volunteer conduct is swiftly addressed Our Child Safety and Wellbeing Policy and Code of Conduct are publicly available and promoted in the school community This risk register is reviewed annually and after any significant child safety incident or concern		Centralise records management across campuses as part of merger (Principal) Update Volunteer pack including child safety training (Principal, Child Safe Champion) School Council members to sign and abide by the code of conduct (Principal)	Term 4, 2022

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	Poor understanding of the foreseeable risks relating to child abuse Poor understanding of recordkeeping and information management Poor child safety messaging	staff or volunteers not sharing important information to reduce the risk of child abuse or conversely, sharing sensitive information inappropriately contributing to further harm. • Poor records and record-keeping practice can contribute to delays or failures to identify and respond to child safety risks and incidents and can obstruct survivors seeking information about their time at our school. It can also compromise the school's ability to monitor for systemic issues that required changes to policy, procedure or practice. • Physical and psychological harm as a result of child abuse	Our Volunteers Policy supports volunteers to understand their obligations on information sharing and recordkeeping PROTECT posters and the Four Critical Actions are displayed around the school at all campuses Records management obligations are met through adherence to the Records Management - School Records Policy and all staff and relevant volunteers understand their obligations on information sharing and record keeping through induction, training and support from leadership			
Child Safe Standard	3 – Children are safe, inform	ed and actively participate				
Risk Title: Student empowerment Description: There is a risk that students will not be empowered about their rights, participate in decisions affecting them or be taken seriously Risk type: Vulnerability	a complaint or raise a concern or don't feel confident that they will be listened to • Students don't understand their rights • Student input in decision making is not supported or valued • Student contributions or concerns are not taken seriously • Students are not offered sexual abuse prevention education • Students are coerced or silenced by adults at the school	 Abuse is more likely to happen if students do not feel supported to participate in decisions that affect them and do not feel like they will be listened to. Failure to empower students with information about their rights, child safety risks, and sexual abuse prevention will increase the risk of abuse going unidentified and unspoken If students do not feel confident or empowered to raise a concern, they will be unwilling to report abuse Lack of friendship or peer support may increase vulnerability to abuse Lack of friendship or peer support increases the risk that the student will not feel confident to discuss concerns with their peers, making it more likely that abuse will go unidentified and unspoken Physical and psychological harm as a result of child abuse 	supported and prioritised Students are educated about their rights through SWPBS explicit teaching of the matrix, including lessons, video modelling for safety in toilets etc. and link to child safety Friendship and peer support are promoted through Respectful Relationships program, personal social capabilities lessons, buddy and peer support programs. Students are provided with age-appropriate sexual abuse prevention programs and relevant related	Yes	Prepare materials to inform students of future campus relocation and integration of junior and senior cohorts, focusing on child safety (Principal)	Term 3, 2023
	4 - Family engagement					
community involvement Description: There is a	 Unwelcoming staff Lack of appreciation of the value of community consultation and engagement The school does not offer information to families and communities or avenues to contribute to policies and decisions relating to child safety and wellbeing 	 Child safety and wellbeing practices without input from families may result in practices that do not cover all the diverse needs of students, resulting in a risk that students do not feel safe or able to actively participate in school life (see Child Safe Standard 1 and 3) Families and communities not engaged in child safety at the school are less likely to be able to support the school to reduce risk 	 Our Child Safety and Wellbeing Policy outlines the controls in place to engage families and is implemented All child safety and wellbeing policies and procedures are publicly available and promoted in the school community Families and the school community are invited to have a say in the development and review of child safety and wellbeing policies, procedures and practices through our school newsletters 	Yes	 New school website to host policies and inform families of engagement channels (Principal) Host community events to discuss merger including transitional and future arrangements (Principal) 	Term 4, 2022 Term 3-4, 2023

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Risk type: Organisational	Lack of staff training, culture or willingness to engage families and communities	by keeping an eye out for unsafe behaviours and raising concerns. Families cannot help students identify abuse Families do not support students who want to make a complaint If families lack awareness about child safety including risks of child abuse, children may be more vulnerable to being groomed by perpetrators seeking to obtain their trust. Physical and psychological harm as a result of child abuse				
Child Safe Standard	5 - Equity and diverse needs					
Risk Title: Diversity and equity Description: There is a risk that equity is not effectively upheld, and diverse needs are not respected in policy and practice Risk type: Vulnerability	Diverse cohorts have not been identified for targeted support (such as students with disability, students who identify as lesbian, gay, bisexual, transgender, intersex and queer (LGBTIQ+), students in out of home care, international students and students who are culturally and linguistically diverse) Diverse cohorts not supported adequately Diverse cohorts feel unwelcome Lack of staff training on diversity and supporting and responding to vulnerable students Lack of respectful culture Incidents of discrimination or humiliation are not effectively addressed and managed	Diverse cohorts who do not feel safe or who are not adequately supported for their diverse and specific needs are more at risk of abuse and harm and will be less able or willing to report concerns. Experiencing discrimination can increase a child's vulnerability to abuse and harm and can also mean they are less likely to ask for help or speak up if they have a concern Physical and psychological harm as a result of child abuse	Student Wellbeing and Engagement Policy outlines how the school pays particular attention to the needs of students with disability, students from culturally and linguistically diverse backgrounds, students who are unable to live at home, and lesbian, gay, bisexual, transgender, intersex and	Yes	Ensure staff complete Family Violence and Trauma training (Principal) Incorporate relevant events and celebrations into the school calendar (Principal)	Term 1, 2023 Term 1, 2023
Child Safe Standard	6 - Suitable staff and volunte	eers				
Risk Title: Suitable staff (including contractors engaged by the school in child-related work) Description: There is a risk that staff are not suitable to work with children or effectively supported to uphold child safety and wellbeing values in practice Risk type: Organisational, Propensity	Poor recruitment and preemployment screening processes Provision of false information during recruitment Poor management of conflicts of interest Insufficient induction on commencement of working at school Inappropriate behaviour by other adults is not called out due to lack of empowerment or awareness of behaviours of concern Insufficient promotion of the	 Insufficient promotion of the school's commitment to child safety during recruitment processes may fail to deter potential predators from seeking employment History and behaviours of concern relating to suitability to work with children are not identified resulting in increased risk of child abuse Conflicts of interests in recruiting staff may increase the risk of other staff not reporting concerns relating to staff conduct, and where concerns are reported or identified, increased risk of them not being responded to in an objective manner with the focus on child safety and wellbeing. 	Safety and Wellbeing Policy are implemented New staff and volunteers are linked with an experienced staff member to review and monitor	Yes	 Provide induction to all staff on the new entity's child safe policies and procedures (Principal) Ensure staff complete CUST and FV training (Principal) Update Volunteer pack including child safety training (Principal, Child Safe Champion) 	Term 4, 2022 Term 1, 2023 Term 4, 2022

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	Lack of child safety culture Insufficient supervision Performance management does not focus on or address concerns relating to child safety and wellbeing	 Insufficient induction results in the increased risk that staff fail to identify child safety risks and signs of harm and are unable to respond appropriately when they do identify risks of harm or when a complaint or concerns is disclosed to them. Insufficient supervision and performance management results in increased risk of child abuse and harm to students Staff do not understand their role and responsibilities in promoting and supporting child safety resulting in increased risk of harm Physical and psychological harm as a result of child abuse 			
Risk Title: Suitable Volunteers Description: There is a risk that volunteers are not suitable to work with children or effectively supported to uphold child safety and wellbeing values in practice Risk type: Organisational, Propensity	 Screening processes lack sufficient strength to reveal histories and behaviours of concern Systems, processes, policies and culture do not demonstrate sufficient strength and transparency to deter potential perpetrators from attempting predatory behaviours Conflict of interest Lack of child safety culture Insufficient induction and training Insufficient supervision 	 Insufficient promotion of the school's commitment to child safety may fail to deter potential predators from volunteering at the school History and behaviours of concern relating to suitability to work with children are not identified resulting in increased risk of child abuse Insufficient induction results in the increased risk that volunteers do not understand their role and responsibilities in promoting and supporting child safety resulting in increased risk of harm. Insufficient supervision results in increased risk of child abuse and harm to students Inadequate steps to address concerning behaviour may result in increased risk of harm (for example removing volunteer from duties or otherwise ensuring the volunteer does not demonstrate further behaviours of concern) Physical and psychological harm as a result of child abuse 	 Volunteer Policy outlines the controls in place to ensure volunteers are suitable to work with children including screening, induction, and ongoing management and supervision Volunteers engaged to support staff will be asked to undertake additional screening processes including proof of identity (where this has not already been established), and references addressing suitability for working with children. Volunteers that are working with children or that may have access to students in high-risk settings will always be supervised by a member of school staff Volunteer behaviour that is inconsistent with the school's child safety and wellbeing policies and practices will be addressed by school staff swiftly and with a focus on child safety and wellbeing 	Yes	Update Volunteer Induction Pack including child safe training (Principal) Term 4, 2022
	7 – complaints processes				T 4 0000
Risk Title: Complaints processes Description: There is a risk that processes for complaints and concerns are not child focused Risk type: Organisational, Vulnerability	 Students and parents/carers are uncertain about how to raise a complaint or concern because information is not accessible or easily understood Processes do not support students, parents and carers to make complaints or raise concerns Complaints processes or responsible staff do not make students feel safe or supported to report Student input in decision making is not valued 	 Failure to ensure there is accessible, culturally safe and easily understood information on how to raise a complaint or concern increases the risk of students, parents and carers not reporting behaviours of concern or abuse Students may be unwilling to report behaviours of concern or abuse if they feel they will not be taken seriously or if they do not feel safe to report Failure to have a clear process for responding to complaints and concerns about child abuse may result in inappropriate or insufficient action being taken resulting in continued or further harm to the child and other children 	 Complaints Policy outlines the controls in place to ensure students are provided with accessible, culturally safe and easily understood information on raising a complaint or concern Child Safety Responding and Reporting Obligations Policy and Procedures outlines the procedures for responding to complaints or concerns relating to child abuse The Complaints Policy and Child Safety Responding and Reporting Obligations Policy and Procedures are publicly available on the school website The Complaints Policy and Child Safety Responding and Reporting Obligations Policy and Procedures are implemented by all relevant staff 	Yes	Inform school community of complaints process under the new school structure (Principal) Term 1, 2023 (Principal)

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	Student, parent and carer concerns/complaints are not taken seriously Inadequate response to complaints or concerns relating to child abuse		 Our Child Safety and Wellbeing Policy sets out all recordkeeping, privacy and information sharing obligations that must be met when responding to complaints and concerns. All complaints and concerns are managed in accordance with employment law obligations and our school seeks advice from Employee Conduct Branch and Legal Division when dealing with complaints and concerns relating to child abuse by a member/former member of staff or school council employee or contractor 			
Child Safe Standard	8 – Child safety knowledge,	skills and awareness				
awareness to keep children and students safe through ongoing education and training Risk type: Organisational	not provided to staff and school council annually Child safety and wellbeing training is not refreshed or updated where policy, practice or law has changed Volunteers are not required to undertake child safety training that	including inappropriate behaviour and signs of harm resulting in increased risk of failing to protect children from child abuse, and underreporting of child safety incidents to relevant staff and authorities Insufficient understanding about the school's child safety and wellbeing policies, practices, and obligations results in increased risk that they will not be appropriately implemented by staff and	school staff receive appropriate annual guidance and training on child safety and is implemented Our Volunteers policy provides information on training for volunteers. Volunteers that are engaged to support the school in the classroom and with activities, such as swimming, are provided with child safety training that is appropriate to the activity and the volunteer's role. Child safety is a regular agenda item in staff and leadership meetings.	Yes	 Ensure records of staff and volunteer training are maintained centrally as part of merger (Principal) School Council to complete child safety training (Principal) 	Term 4, 2022 Term 1, 2023
Child Safe Standard	9 – Physical and online envir	ronments				
Risk Title: School physical environment Description: There is a risk the school's child safety policies, procedures and practices do not adequately address and manage the risk of abuse and harm in the school's physical environment Risk type: Situational	Areas of child safety risk in the school buildings or grounds are not identified and appropriately supervised or managed.	There is an increased risk of child abuse occurring on school grounds or buildings if policies, procedures and practices fail to identify and manage areas of risk in the school's physical environment Physical and psychological harm as a result of child abuse	 Child safety and wellbeing policies, procedures and practices are in place to enable staff and volunteers to identify and mitigate risks in the physical school environment without compromising a child or student's right to privacy, access to information, social connections and learning opportunities, including our Child Safety and Wellbeing Policy and Child Safety Code of Conduct Students are advised of out of bounds areas at each campus Garden sheds and store cupboards are locked unless in use, with controlled access to keys School grounds are well lit for after school activities 		Review and update the Yard Duty and Supervision Policy to incorporate building works on the Senior campus as required (Principal) Prepare for future relocation of junior campus through policy review and development of supporting materials for students and families (Principal)	Pending building works Term 3-4, 2023
Risk Title: Online environment Description: There is a risk the school's child	Child safety risks in the school's online environment are not identified and appropriately managed.	There is an increased risk of child abuse occurring if policies, procedures and practices fail to identify and manage areas of risk in the school's online environment – particularly risks relating to grooming and	 Digital Learning Policy outlines the controls in place for online conduct and online safety and is implemented Acceptable Use Agreements are in place and enforced 	Yes	Ensure school community is provided with Digital Learning Policy and that students and parents/cares sign acceptable use agreements (Principal)	Term 1, 2023

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safety policies, procedures and practices do not adequately address and manage the risk of abuse and harm in the school's online environment Risk type: Situational	 Students are not provided with education about online risks and appropriate online behaviours. Online safety measures fail to adapt to emerging technologies and child safety risks 	further risk of abuse if the grooming goes undetected. • Physical and psychological harm as a result of child abuse	 Child safety and wellbeing policies, procedures and practices are in place to enable staff and volunteers to identify and mitigate risks in the online school environment without compromising a child or student's right to privacy, access to information, social connections and learning opportunities, including our Child Safety and Wellbeing Policy and Child Safety Code of Conduct Staff undertake a privacy impact assessment for apps and other platforms in use by the school which includes the risk of access to children or personal information by people external to the school. 			
Risk Title: Off-site school activities and use of third-party providers Description: There is a risk that the school's child safety policies, procedures and practices do not adequately address and manage the risk of abuse at school activities off-site and/or school activities involving third party providers. Risk type: Situational, Organisational, Propensity, Vulnerability	School staff fail to identify and manage risks of child abuse occurring during off-site school activities School staff fail to identify and manage risks of child abuse by third-party providers engaged by the school	 There is an increased risk of child abuse occurring if policies, procedures and practices fail to identify and manage areas of risk for off-site school activities and school activities that involve third party providers. Physical and psychological harm as a result of child abuse 	Our school complies with relevant policies with respect to the following activities, including policy relating to child safety and wellbeing: - Excursions - NDIS Funded Therapy in Schools - Work Experience - Procurement - Structured Workplace Learning - School Based Apprenticeships and Traineeships - School Community Work - Purchasing Secondary Courses and Vocational Training from External Providers - For off-site school activities and school activities engaging a third-party provider, we identify and assess the risks of child abuse that are specific to that activity and ensure appropriate controls are in place. This includes activities such as tennis, footy clinic, Science works.	Yes	Ensure contractor and vendor records are maintained centrally as part of merger (Principal)	Term 4, 2022
Child Safe Standard	10 - Review of child safety p	ractices				
Risk Title: Review and improvement Description: There is a risk that the implementation of the Child Safe Standards is not regularly reviewed and improved Risk type: Organisational	Failure to regularly review child safety policies, procedures and practices (every 2 years) or following any significant child safety incident Failure to use analysis of complaints, concerns and safety incidents to inform possible improvements to child safety policies, procedures and practices Failure to inform families and communities of the outcome of reviews of child safety policies, procedures and practices	 Child safety policy, procedures and practices may become out of date with any new laws or guidance on good practice, compromising the school's ability to protect students from child abuse and to respond appropriately to complaints and concerns. Child safety policy, procedures and practices may no longer meet the needs of the local school community compromising the school's ability to protect students from child abuse and to respond appropriately to complaints and concerns. Child safety policy, procedures and practices are not improved as a result of analysis of past complaints, concerns and safety incidents, reducing the school's ability to protect students from child abuse and to respond appropriately to complaints and concerns. Physical and psychological harm as a result of child abuse 	 A register of the school's policies relating to the child safe standards, including approvers and review cycles is used to support staff to maintain and update our policies The child safe champion regularly reviews policies and procedures We determine the causes of child safety incidents and monitor for repeat issues or systemic failures, updating any child safety policy, procedure or practice where gaps or improvements are identified We have a log of complaints and concerns to allow us to monitor areas for improvement in our child safety policies, procedures and practices. We inform families and the school community through our school's newsletter when child safety and wellbeing policies are being reviewed and ensure they are invited to provide feedback 	Yes	Consult with and seek feedback from the school community, council, staff, families, and students on child safety policies and procedures (Principal) Review of child safety policies and procedures in advance of physical relocation of junior campus onto main school site (Principal)	Terms 1 - 2, 2023 Term 4, 2023

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Child Safe Standard	11 - Implementation of child	safety practices				
Risk Title: Policies and procedures Description: There is a risk that policies and procedures do not effectively document how the organisation is safe for children and students and are not effectively implemented by staff and volunteers. Risk type: Organisational	engagement	 If child safety policy and procedures fail to address all aspects of the Child Safe Standards it will result in gaps in protection of children and increased risk relating to child abuse If child safety policies and procedures are not effectively documented or are difficult to understand it may result in staff (particularly new staff) being unaware of their child safety obligations, roles and responsibilities increasing the risk of child abuse If child safety policies and procedures are not informed by best practice or family and community engagement it may result in compromised ability to protect children from child abuse. Failure to induct, train and support staff and relevant volunteers on implementation of child safety policies and procedures increases the risk of child abuse Physical and psychological harm as a result of child abuse 	 Our school leaders champion and model our child safety policies, procedures and practices and address any performance concerns relating to staff conduct or implementation Our Child Safety Champion regularly reviews PROTECT guidance and other relevant policies to ensure our child safety policies, procedures and practices are informed by best practice and updated where required. 		Consult with and seek feedback from the school community, council, staff, families, and students on child safety policies and procedures (Principal)	Terms 1 - 2, 2023